



地藏林 Di Zang Lin

Annual Report for Year Ended

31 December 2025

www.dizanglin.org

Introduction

Di Zang Lin (“DZL” or the “Charity”) was first founded in 1997 and registered as a legal Society in October 2002. Di Zang Lin was subsequently registered under the Charities Act in May 2011 (Unique Entity Number: T02SS0181A).

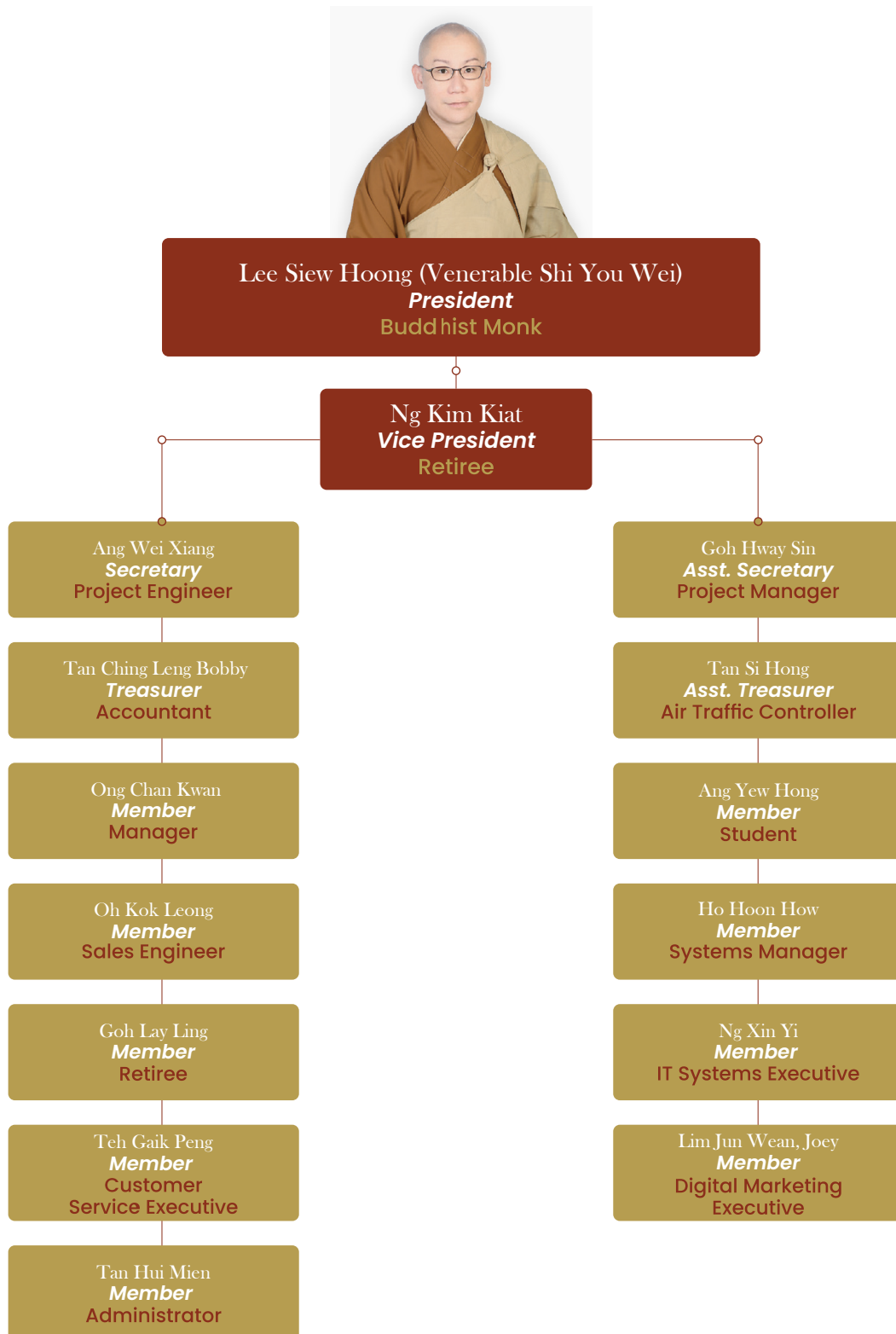
DZL’s registered Address is at 469 Macpherson Road #03-01, Gnoh Hock Building, Singapore 368186. DZL’s website is <https://www.dizanglin.org>.

As of the date of this report, DZL bears only one address and shares no affiliation with any other entities.



Management Committee

The Management Committee is responsible for the affairs of DZL and to ensure that it operates in accordance with the Constitution. The following are the committee members as of 31 December 2025:



Audit Details

Banker: UOB Bank Ltd

Auditor: SSKM Practice PAC

Vision

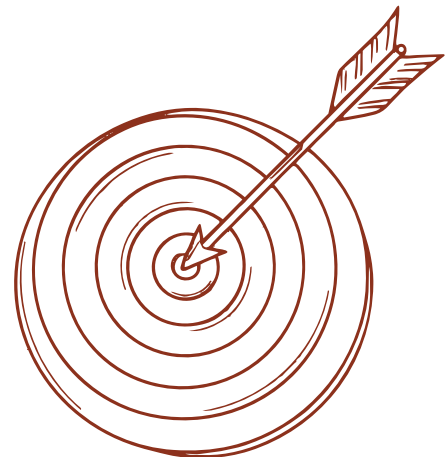
DZL aims to be a Mahayana temple with a difference, by actualising the teachings of the Buddha through emulating the Ksitigarbha Bodhisattva's aspirations by active involvement in charitable community works.



Mission and Objectives

DZL's mission is to promote the teachings of the Buddha and impart Buddhist moral ethics. It aims to achieve this via the below areas:

1. Promote the Buddhist Teachings and moral education through participation in the various religious activities such as rituals and courses.
2. Cultivate the Buddhist Teachings through active involvement in charitable works.



Policies

Funding Sources

DZL is financially supported by donations from members and devotees. It is also supplemented by revenues generated from the various religious activities that DZL conducts.

Memberships

Applications for ordinary membership is open to the public in general and specifically, Buddhist friends and family of the current members. Members are entitled to vote at the general meetings and given priority in registration for the various charitable activities that DZL conducts.

Review of 2025 Activities

Following a year of focusing on engagement with the public and its devotees, Di Zang Lin (DZL) shifted its focus in 2025 towards bringing back past events and introducing a Buddhist-inspired performance to the public and devotees. These efforts continue to foster a more inclusive and connected Buddhist community.

2025 marks the 8th year of running the Marine Parade Food Distribution initiative since 2017. To this date, DZL has distributed approximately 28,021 warm meals and 6,708 grocery packs to the less advantaged families in the Marine Parade district. This ongoing effort reflects DZL's steadfast commitment to making a meaningful difference in the lives of those in need within the community.

In appreciation of its dedicated volunteer base, DZL organised a Volunteers Appreciation Dinner at the start of 2025, right before Chinese New Year. The dinner was to show recognitions and thank volunteers for their invaluable contributions and unwavering commitment throughout the year. The Volunteers were treated to a scrumptious 8-course meal prepared by Aloft Singapore Novena.

DZL was honoured to be invited by the Esplanade to present a short verse of a Mahayana Buddhist chanting at the "Tapestry of Sacred Music" Festival, held at the Esplanade on 5 and 6 April 2025. This performance combines Buddhist chanting and singing accompanied by a variety of musical instruments, aimed at promoting cultural appreciation while offering audiences a contemplative and spiritually enriching experience.

In 2025, DZL brought back its Eight Precepts Retreat after a hiatus that began with the Covid-19 pandemic. This spiritual programme allows devotees to observe the Eight Precepts in a structured and conducive environment held at Song Yan Resort in Pahang, Malaysia.

Towards the end of 2025, DZL presented "Voyage Ksitigarbha", an original Mandarin stage production staged at Victoria Theatre. Produced by TOY Fertilizer Factory, the production draws inspiration from the compassionate vows and salvific deeds of Ksitigarbha Bodhisattva. Centred on a tragic air disaster as a powerful metaphor for human suffering, the narrative unfolds through layered storytelling on "Ksitigarbha Flight" that explores themes of faith, desire, life, and the ultimate search for meaning and redemption. The production integrates modern theatrical expression with elements of Buddhist chanting and liturgical recitation, creating a dynamic interplay between contemporary performance and spiritual tradition. Featuring a bold and immersive stage design, the performance incorporates multimedia projections, three-dimensional stagecraft, lighting, and sound to create a compelling sensory experience. With its strong dramatic tension and youthful energy from the actors and actresses, the production offers audiences both artistic innovation and an opportunity for spiritual reflection. This pioneering Buddhist-inspired stage production in Singapore demonstrates the seamless integration of theatrical artistry and Buddhist teachings, underscoring DZL's commitment to making Buddhism more accessible and relevant to contemporary audiences.

In 2025, Venerable You Wei was assigned the role of Secretary General of Foo Hai Ch'an Monastery Management Committee, on top of holding several key roles at Foo Hai Ch'an Monastery and his ongoing responsibilities at DZL. These appointments reflect his continued dedication to spiritual leadership and community service. His current positions are as follows:

-  **01** — **Abbot & President**, Di Zang Lin
-  **02** — **Secretary General**, Foo Hai Ch'an Monastery Management Committee
-  **03** — **Vice Chairman**, Foo Hai Buddhist Culture and Welfare Association (FHBCWA)
-  **04** — **Chairman**, FHBCWA Elder Care Sub-Committee
-  **05** — **Chairman**, Foo Hai Ch'an Monastery Charity Sub-Committee

The new assignment and concurrent appointments recognise Venerable You Wei's leadership and commitment to promoting Buddhist values, cultural enrichment, and social welfare within the community.

Venerable You Wei was also featured in two video productions below, further extending DZL's outreach through digital media and public education. These features provided valuable insights into monastic life and helped to demystify common perceptions of Buddhist practitioners for a wider audience. Together, these media appearances enhance public understanding of Buddhism.

1. 'Becoming a Buddhist monk | Of Beliefs & Faiths' by Portraits by AsiaOne
2. '出家=与世隔绝？五道问题揭秘僧侣日常生活' by LIANHE ZAOBAO

Activities

DZL conducted the following non-prayer/religious events for the calendar year 2025:

ACTIVITY	DESCRIPTION	DURATION
馬林百列活動 Marine Parade Food Distribution	A community outreach initiative where DZL's volunteers provide dinner, fruits and groceries to residents in the Marine Parade area, aimed at supporting the less privileged and fostering compassion through volunteer service	Weekly
地藏林護法志工慰勞會 Di Zang Lin Volunteers Appreciation Dinner	An appreciation banquet organised to honour and thank volunteers for their dedication, commitment, and contributions to DZL throughout the year	10 January 2025
《金剛科儀》 "Tapestry of Sacred Music" Festival	A Mahayana Buddhist chanting performance presented at the Esplanade upon invitation	5 & 6 April 2025
地藏林2025年度八關齋戒修道會 Di Zang Lin Eight Precepts Retreat 2025	A spiritual retreat where devotees observe the Eight Precepts	1 to 3 August 2025
《地藏王號》 Voyage Ksitigarbha	A blend of modern theatrical production with elements of Buddhist philosophy, chanting and recitation staged at Victoria Theatre	12 to 14 December 2025



Calendar of Events

DZL held the following prayer sessions for the calendar year 2025:

法會Puja	活動 Events	Date
	共修	Weekly Congregation
	地藏懺法	Ksitigarbha Repentance Liturgy
歲末謝天 Thanksgiving Puja	歲末普供三寶齋天	Grand Offering to Buddha and Devas
新春系列法會 Chinese New Year	彌勒開年祈福法會	Maitreya Buddha New Year Blessing
	安奉太歲祈福法會	Offering to Grand Duke
	開經祈福	New Year Blessing
	普供三寶齋天	Grand Offering to Buddha and Devas
清明報恩法會 Spring Remembrance	清明報恩法會	Spring Remembrance Puja
衛賽法會 Vesak Puja	衛賽千佛法會	Thousand Buddha Repentance Puja
	求授三皈五戒, 金剛寶懺	Refuge Taking and Vesak Puja
國慶假日法會 National Day Puja	金剛經	The Diamond Sutra
地藏盂蘭盆法會 Ksitigarbha Ullambana Puja	告赦安魂	Invitation of Souls
	地藏十輪經	Ten-Wheels Sutra of Ksitigarbha
	梁皇寶懺	Emperor Liang Repentance Puja
	地藏懺法	Ksitigarbha Repentance Liturgy
	盂蘭盆供, 盂蘭盆經, 佛說父母恩重難報經	Grand Ullambana Offering, Ullambana Sutra, Sutra on Parental Benevolence
	占察善惡業報經	Sutra for Discernment of the Consequences of Wholesome and Unwholesome Karma
	地藏菩薩本願經	Vows of Ksitigarbha Bodhisattva Sutra
	三昧水懺, 瑜伽餓口	Samadhi Water Repentance, Offering to Pretas
真道上人圓寂記念日法會 Founder's Memorial	真道上人圓寂記念日	Founder's Remembrance Prayers
藥師植福法會 Medicine Buddha Puja	慈悲藥師寶懺	Medicine Buddha Repentance

Review of Financial State and Explanation of Major Financial Transactions

2025 continues to be a challenging year for DZL financially. DZL registered a deficit of approximately \$288,000 (compared to a deficit of \$194,000 in 2024). Excluding the deficit from Voyage Ksitigarbha, the deficit would be smaller by \$27,000 when comparable to 2024. Both revenue and expenses decreased by approximately 13.2% and 5.4% respectively when compared with 2024. Excluding the financial impact from Voyage Ksitigarbha, revenue and expenses would have decreased by approximately 29.2% and 27.3% respectively when compared with 2024.

The results are broadly aligned with expectations as DZL is still feeling the effects from the broader economic landscape, however the overall deficit was larger than expected due to the deficit incurred on Voyage Ksitigarbha. DZL had expected to break-even on the production and attributed the deficit to the timing (it was staged during December where many people travel for their year-end holidays) and the medium of delivery (on hindsight, the local Buddhist audience is still very much traditional in nature). The macro-environment also contributed to the lackluster ticket sales.

DZL continued to harvest the benefit of going digital, where approximately 79% of all revenue received in 2025 came through DZL's website as compared to 74% in 2024. DZL enhanced the online donation experience in 2025 by offering a recurring donation option to its members and supporters who would like to support DZL on an ongoing basis. In addition, DZL streamlined the vendors that host the online donation portals and managed to obtain a discount on the service fees charged.

DZL finalised the sale of the donated property in Geylang, with the net proceeds recorded in the building reserve fund.

With uncertainty over the outcome of the reopening of the Straits of Hormuz and the US-Iran conflict, DZL is maintaining a cautionary outlook on its financial performance for 2026. DZL expects the pressure on revenues to continue into 2026 and upward pressure on expenses due to higher energy costs. Please refer to Appendix A for the analysis of DZL's operations for the year 2025 as well as its financial position as at 31 December 2025.



Reserves Policy

DZL's reserve policy is to set aside a minimum of 2 years' estimated expenditure for specific purposes, which includes recurring activities currently conducted by DZL. As at 31 December 2025, DZL has 6 reserve funds, as follows:

Building reserve fund

The building reserve fund is to be used for the purpose of securing a premise for DZL, including any ancillary expenses incurred in the process.

Bursary reserve fund

The bursary reserve fund is to be used towards educational purposes including awarding bursaries to students from the less well-to-do families who have demonstrated academic excellence as well as furthering Buddhist education and research.

Charity reserve fund

The charity reserve fund was established to ensure that DZL can continue to service its charitable initiatives in the event it is unable to source adequate funding for the year's ongoing expenses.

Dharma propagation reserve fund

The Dharma propagation reserve fund is the surplus of donations from members and devotees for the propagation of the Buddha's teachings.

Dana to Abbot reserve fund

The dana to Abbot reserve fund records donations received by DZL on behalf of the Abbot. The donations are to be used exclusively by the Abbot, which includes his medical, insurance and travel expenses.

Pilgrimage charity reserve fund

The pilgrimage charity reserve fund was established to be used towards DZL's overseas pilgrimage charity outreach in the event the sponsorships are not adequate to cover the cost that DZL has committed towards.

The below table shows the position of DZL's reserves as of the end of 2025 and 2024:

	2025	Ratio ^[1]	2024	Ratio ^[1]	% Increase / Decrease
Restricted Funds					
Building Reserve Fund	3,922,623	N/A	1,831,570	N/A	N/A
Bursary Reserve Fund	85,000	N/A	85,000	N/A	N/A
Charity Reserve Fund	40,000	0.72:1	40,000	0.66:1	9.8%
Dharma Propagation Reserve Fund	80,000	N/A	80,000	1.93:1	N/A
Dana to Abbot reserve fund	37,076	N/A	5,691	N/A	N/A
Pilgrimage charity reserve fund	30,000	N/A	30,000	N/A	N/A
Unrestricted Fund					
Accumulated Fund	(64,603)	N/A ^[3]	223,646	0.27:1	N/A
Total Funds^[2]	4,130,096		2,295,907		

Review and Changes in the Policies

There were no changes to the Constitution and Policies of DZL for the year then ended and as of the date of this report.

Balance Sheet as at 31 December 2025

	2025	2025
	S\$	S\$
CURRENT ASSETS		
Expenses prepaid for 2026 activities	48,278	
Deposits	39,140	
Inventory	125,973	
Loan to Management Committee	2,024,373	
Other receivables	130,591	
Cash at bank	2,086,553	4,454,908
CURRENT LIABILITIES		
Revenue received in advance for 2025 activities	(294,772)	
Other payables	(100,818)	
Lease liabilities	(53,327)	(448,917)
NET CURRENT ASSETS		4,005,991
NON-CURRENT ASSETS		
Furniture, fittings and equipment	22,473	
Computer and software	25,544	
Motor vehicle	142,200	
Temple leases	33,156	223,373
NON-CURRENT LIABILITIES		
Lease liabilities	(99,268)	(99,268)
NET ASSETS		4,130,096
RESERVE FUND		
Beginning of the year		2,295,907
Movement		1,834,189
End of the year		4,130,096
Represented by:		
Building reserve fund (2024: \$1,831,570)		3,922,623
Bursary reserve fund (2024: \$85,000)		85,000
Charity reserve fund (2024: \$40,000)		40,000
Dharma propagation reserve fund (2024: \$80,000)		80,000
Dana to Abbot reserve fund (2024: \$5,691)		37,076
Pilgrimage charity reserve fund (2024: \$30,000)		30,000
Accumulated fund (2024: \$223,646)		(64,603)

Income and Expenditure for the year ended 31 December 2025

	2025	2024
	S\$	S\$
GENERAL OPERATIONS		
Income	364,211	402,583
Expenditure	(746,101)	(815,053)
NET LOSS FROM GENERAL OPERATIONS	(381,890)	(412,470)
DZL ACTIVITIES		
Income	793,897	932,122
Expenditure	(700,256)	(713,852)
NET INCOME FROM DZL ACTIVITIES	93,641	218,270
DEFICIT FOR THE YEAR	(288,249)	(194,200)